











Rotherham Integrated Care Partnership

Minutes		
Title of Meeting:	PUBLIC Rotherham ICP Place Board	
Time of Meeting:	9:00am – 10:00am	
Date of Meeting:	Wednesday 6 November 2019	
Venue:	Elm Room (G.04), Oak House	
Chair:	Chris Edwards	
Contact for Meeting:	Lydia George 01709 302116 or Lydia.george@nhs.net	

Apologies:	Sharon Kemp, Chief Executive, RMBC
	Louise Barnett, Chief Executive, TRFT
	Janet Wheatley, Chief Executive, Voluntary Action Rotherham
	Kathryn Singh, Chief Executive, RDaSH
	General declarations were acknowledged for Members as
Conflicts of Interest:	providers/commissioners of services. However, no specific direct
	conflicts/declarations were made relating to any items on today's
	agenda.

Members Present:

Chris Edwards (CE), Chairing, Chief Officer, Rotherham CCG Shafiq Hussain (SH), Chief Executive (Designate) Voluntary Action Rotherham Annemarie Lubanski (AML), Strategic Director of Commissioning Adult Care, RMBC Dr Gok Muthoo (GM), Medical Director, Connect Healthcare Rotherham CIC Chris Preston (CP), (Deputising for L Barnett) Acting Director of Strategy & Transformation, TRFT Matt Pollard (MP), Care Group Director, RDaSH

Participating Observers

Dr Richard Cullen (RC), Rotherham CCG Chair Cllr David Roche (DR), Joint Chair, Heath & Wellbeing Board, RMBC

In Attendance:

Ian Atkinson (IA), Chair, Rotherham ICP Delivery Team Lydia George (LG), Strategy & Development Lead, RCCG Gordon Laidlaw (GL), Head of Communications, Rotherham CCG Rebecca Woolley (**RW**), Policy & Partnerships Officer, RMBC Andrew Clayton (ACI), Head of Digital, Rotherham CCG Jenny Lingrell (JL), Joint Assistant Director of Commissioning, RMBC Paul Smith (PS), Head of Asset Management, RMBC Wendy Commons (WC), ICP Support Officer, Rotherham CCG

There were NO members of the public present.

Item Number	Discussion Items
1	Public & Patient Questions

There were no questions raised. However, it was confirmed that written public questions relating to clinical thresholds have been received. These will be responded to by the CCG.

Action: CE

2 Transformation Group Updates

Children & Young People's Transformation Group Subject – 0-19 Healthy Child Pathway Presented by Jenny Lingrell (JL)

Jenny Lingrell advised that this will be the final update on this specific pathway as it is to become part of a family oriented approach in future. JL highlighted several areas that are progressing well within the integrated public health nursing service including the implementation of the universal partnership plus team in central area where an evaluation is currently taking place and the development of a dedicated looked after children nursing team which has received good feedback in terms of consistency of contact. In order to deliver a more integrated approach, the 0-19 distance learning module is being rolled out to a further 12 staff. The achieving of Breast Feeding Initiative Accreditation has now commenced and the Weight Health and Attitude Management (WHAM) project is progressing well. The team has also recently reviewed its' key performance indicators to realistic, outcome focussed targets.

A plan is in place to deliver the universal antenatal offer to improve engagement with mums and the group is also focussing attention on ensuring the reporting system meets the current contracting requirements and that appropriate targets are in place which reflects the service as well as maintaining the gradual improvement in completing early help assessments.

Looking ahead a service review will commence and internal preparations will commence in readiness for the 2022 tender process. Work will continue with public health colleagues to implement a caseload weighting tool to improve efficiency. The rollout of the universal partnership plus team will be a focus in the new Place Plan and an action plan for the first 1001 day will be developed to support it.

Discussion followed about engaging Primary Care Network Clinical Directors (PCN CDs) in the public health nursing service review. It was agreed that this would be best through GP Members Committee where all six CD's and the GP Federation are members. JL will feedback these preferred arrangements into the review process.

Action: JL

The Place Board thanked JL for the update from the Children & Young People's Transformation Group.

Urgent & Community Care Transformation Group Subject – Implementation of Integrated Working Presented by Chris Preston (CP)

Chris Preston advised that the Group had been paused to reflect, a refreshed approach and priorities for integrated working has now been agreed by Partners. The integration of the intermediate care and reablement initiative continues to progress well. Its primary focus has been the 24 bed intermediate care ward which has now been procured and is being implemented alongside winter planning. Other priorities for the group includes modelling current state services to link with Primary Care Networks (PCNs), developing an integrated approach to primary care streaming and GP out of hours and developing service integration priorities for 2020/21 onwards, linking with population health analyses.

Work is continuing around maintaining ongoing support from all partners and key stakeholders, managing capacity and capability constraints as well as keeping focus to deliver the scope agreed.

The group is now looking towards finalising the scope and timelines for 2019-20 priorities, identifying and appointing professional lead and project teams, implementing new governance arrangements and mobilising resources to deliver agreed objectives.

Two workshops are planned to develop the intermediate care and reablement pathways with staff and

public engagement.

Discussion took place around the terminology to be used for consistency ie localities or networks. Ian Atkinson advised that Urgent & Community Care Transformation Group had previously agreed that the principle is 'to align system resource to service localities'. IA will share the narrative with Members for information.

Action: IA

Chris Edwards thanked CP for the update on progress.

Mental Health & Learning Disability Transformation Group Subject – Learning Disability Presented by Ian Atkinson (IA)

Ian Atkinson gave an update on progress with transforming care, autism and My Front Door strategy. Extensive work has been undertaken to map potential cost pressure of people stepping down from NHS funded provision into the community. Place Board noted the positive picture with transforming care and that Rotherham has improved from worst in the country to best.

Work is continuing to maintain the current transforming care provision level and to secure another 2 discharges by Quarter 4. However, this was proving challenging due to the complexity. IA assured members that the Group's focus remains to mitigate the financial risk in this area.

The Autism strategy is being developed with a diagnostic pathway in place by February 2020 due to successful recruitment. The strategy is being reviewed by the Council's Health Select Committee and will also being produced in an accessible format.

Work continues on the transformation of the offer to people with learning disabilities, known as the My front door strategy, focussing on the Council's in house offer and expanding day opportunities.

Place Board members thanked Ian Atkinson for the update and assurance provided.

3 Enabling Group Update - Estates

Paul Smith attended to give an update on progress with 'Place' estate. He outlined the existing colocations as Kimberworth, the SEND hub, Rawmarsh, Maltby and Aston Joint Service Centres and Clifton the Place, the Children and Young People's social care hub.

PS advised that the Rotherham strategic estates group current work includes the review of the Rotherham Community Health Centre to begin maximising usage, reviewing and implementing the Rotherham CCG estates strategy and RDaSH rollout of agile working and estate reduction. Work with the SY&B ICS Strategic Estates Board includes supporting primary care projects across the region using the capital grant and piloting the efficient space utilisation project.

Chris Edwards thanked Paul Smith for the update to Place Board.

4 Rotherham Digital Strategy

Andrew Clayton explained the work that had been undertaken to produce Rotherham's digital strategy including engagement. Feedback has been included at every stage. The strategy's vision is to provide a digital first culture that improves experiences for all Rotherham people within the six main objectives outlined in the strategy. These presented a number of challenges with underpinning capabilities to ensure delivery. The four main programmes of work are based around infrastructure, sharing care records, patient access and engagement, intelligence and analytics. AC went on to give brief overview of strategy. Work has already commenced on implementing the strategy. Members noted that funds have not been identified within the strategy. Each programme will be costed separately as it is expected that there will be the opportunity to bid for central funds to support delivery.

AC is working with Gordon Laidlaw to produce a patient/public friendly summary of the strategy.

Cllr Roche highlighted that not all the Rotherham population have access to facilities or wish to engage using technology. AC responded that the approach adopted is 'digital first - not digital by default' so support is to be offered through other forums and alternative methods, like the voluntary sector, practice support etc.

Place Board approved the strategy and agreed to take it through their respective partner organisational

processes to be signed off by Christmas. Due to the timeframes, Health & Well Being Board Members will be asked to do this virtually.

Action: All/(RW for H&WBB)

5 Social Prescribing Update

Shafiq Hussain explained the social prescribing service (SPS) that is unique to Rotherham in its approach of micro commissioning services for targeted patients. He highlighted the outcomes in that it sits alongside clinical interventions and helps people to live their lives in a way they like rather than coping and surviving. It also positively impacts on services reducing demand in non-elective impatient stays and in the use of A&E Services.

The Rotherham model has gained significant national attention, shaping NHS development in SPS, attracting attention from all over the country including discussions with senior Ministers, Academics and Clinicians. The service has also influenced the role of the new Social Prescribing Link Workers based within each of the 6 Primary Care Networks to work with practices. The appointed applicants commence on Monday 11 November.

Place Board noted the positive patient comments about the service from a local GP and a service user and thanked SH for the update.

6 Provider Alliance Update

A meeting had been held in October to consider next steps.

It had been agreed to pilot the provider alliance approach on a couple of small service areas. A further meeting has been arranged to agree the areas and put in place a structure and discuss a more informal approach to risk sharing to move forward with.

Place Board will receive an update and consider further at its meeting in February.

Action: CP/LG

7 Impact of Brexit Update

Daily reporting has been paused until the end of January. Place Board will revisit required reporting arrangements at the February meeting.

Action: CE/(LG for agenda)

8 Draft Minutes from Public ICP Place Board – 2 October 2019

The minutes from the previous meeting were **APPROVED** as a true and accurate record. There were no matters arising.

9 Communication to Partners

None to note.

10 Risk/Items for Escalation

There were **NO** new risks identified for escalation.

11 Future Agenda Items

- OD & Workforce Update Workforce Maturity Index (tbd)
- Rotherham ICP Communications & Engagement Strategy (Feb)
- Rotherham ICP Place Plan (Feb)
- Winter Plan and Preparedness Verbal Update All (Dec)
- Quarter 2 Performance Framework (Dec)
- Rotherham Provider Alliance Update (Feb)

Standard Agenda Items

- Delivery Dashboard/Performance Framework (quarterly)
- Transformation Groups Spotlight Updates (monthly)
- Enabling Group Updates (monthly)
- Rotherham Provider Alliance Update (monthly)
- Impact of Brexit Updates (as required)

	Primary Care Network Updates (as required)
13	Date of Next Meeting
Wednesday 4 December 2019, at 9am at Oak House, Bramley	

Membership

NHS Rotherham CCG (RCCG) - Chief Officer - Chris Edwards (Joint Chair)
Rotherham Metropolitan Borough Council (RMBC) - Chief Executive – Sharon Kemp (Joint Chair)
The Rotherham Foundation Trust (TRFT) - Chief Executive – Louise Barnett
Voluntary Action Rotherham (VAR) - Chief Executive – Janet Wheatley
Rotherham Doncaster and South Humber NHS Trust (RDaSH) - Chief Executive – Kathryn Singh
Connect Healthcare Rotherham Ltd (Rotherham GP Federation) – Dr Gok Muthoo

Participating Observers:

Joint Chair, Health and Wellbeing Board, RMBC - Cllr David Roche Joint Chair, Health and Wellbeing Board, RCCG - Dr Richard Cullen

In Attendance:

Deputy Chief Officer, RCCG – Ian Atkinson (as Delivery Team Place Joint Chair) Director of Legal Services, RMBC Head of Communications, RCCG – Gordon Laidlaw Strategy & Development Lead, RCCG – Lydia George

